WASHINGTON STATE UNIVERSITY

THE WILLIAM D. RUCKELSHAUS CENTER

UNIVERSITY OF WASHINGTON

Building Bridges through Collaborative Governance

Audubon Council of Washington

Annual Meeting

October 14, 2017, Jamestown S'Klallam Tribal Center, Sequim

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"Sometimes I think the collaborative process would work better without you."

Many Theories, Fields, Sub-Fields

- Alternative Dispute Resolution
- Collaborative Governance
- Collaborative Public Policy
- Mediation
- Consensus Building
- Collaboration
- Collaborative Learning
- Collaborative Natural Resource Management
- Community-Based Collaboration
- Engagement
- Enhanced Public Involvement
- Environmental Conflict Resolution
- Dialogue and Deliberation
- Deliberative Democracy
- Intergovernmental Cooperation
- Group Theory
- Collective Action
- Collaborative Public Management
- Interest-Based Negotiation
- Stakeholder Engagement
- Facilitation

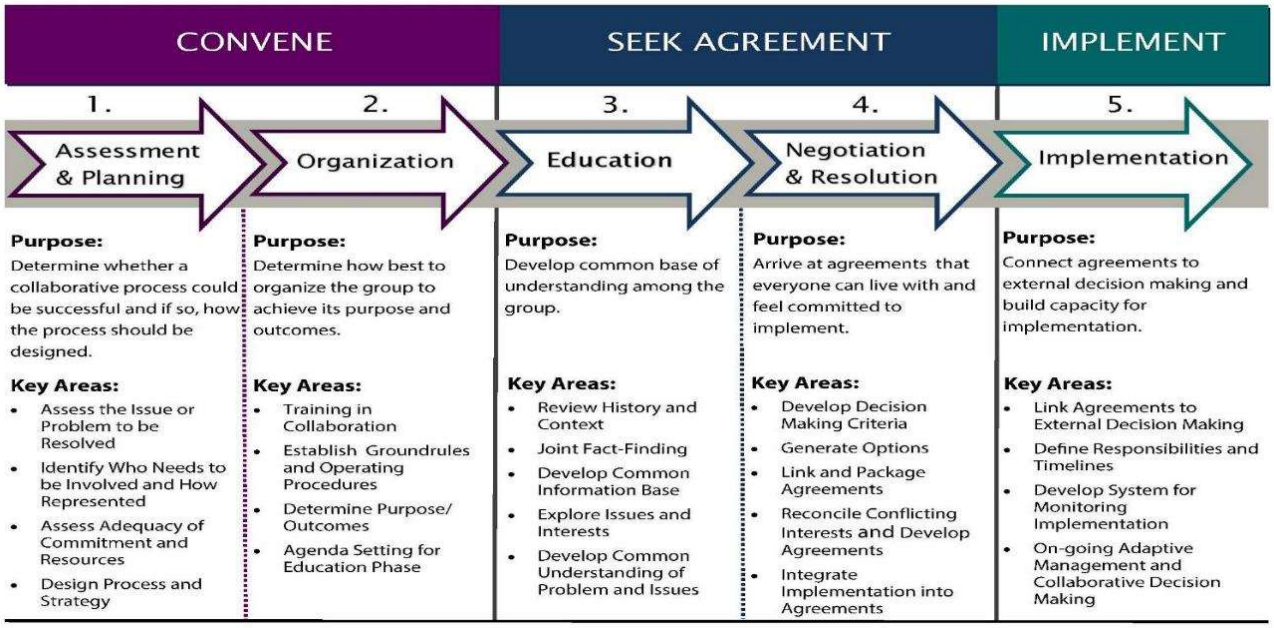
Collaborative Governance

"Develop effective, lasting solutions … that go beyond what any sector could achieve on its own." -- Policy Consensus Initiative (2007)

"Engage non-state stakeholders … collective decision-making process … formal, consensus-oriented … make or implement public policy" -- Ansell and Gash (2008)

"Engage … public agencies, levels of government, … public, private and civic spheres to carry out a public purpose that could not otherwise be accomplished." -- Emerson, Nabatchi, Balogh (2012)

Stages of Collaborative Decision Making



Adapted from *Five States of Collaborative Decision Making on Public Issues*, Center for Collaborative Policy, California State University, Sacramento and the National Policy Consensus Center, Portland State University, Portland, Oregon.

Conditions Favorable To Initiate a Collaborative Process

Adapted from *Conditions Favorable to Initiate a Collaborative Process*, Center for Collaborative Policy, California State University, Sacramento

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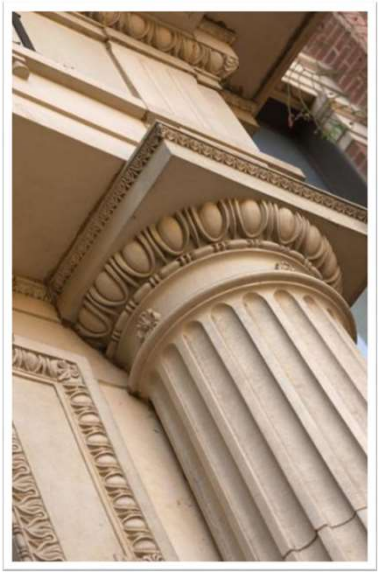
The Academic Setting



UNCG
UNIVERSITY NETWORK for COLLABORATIVE GOVERNANCE

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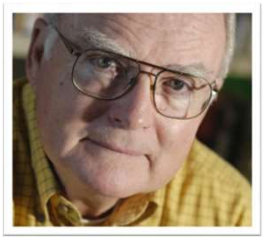
- ***Mission***: **help parties involved in complex public policy challenges in State of Washington and Pacific Northwest tap university expertise to develop collaborative, durable, effective solutions.**
- ***Vision***: **Center envisions a future in which government leaders, policy makers, and citizens routinely employ tools of collaborative decision making to design, conduct, and implement successful public policy processes.**



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GOVERNANCE & FUNDING

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Project Criteria

- Consistent with Center's vision, mission, policies and scope.
- Center's involvement acceptable to those directly affected and in authority.
- Addresses important public policy issues or community needs.
- Sponsorship and support to promote meaningful results and follow through.
- Cost-effective.
- Universities add unique value, expertise, other resources that help project reach successful resolution.

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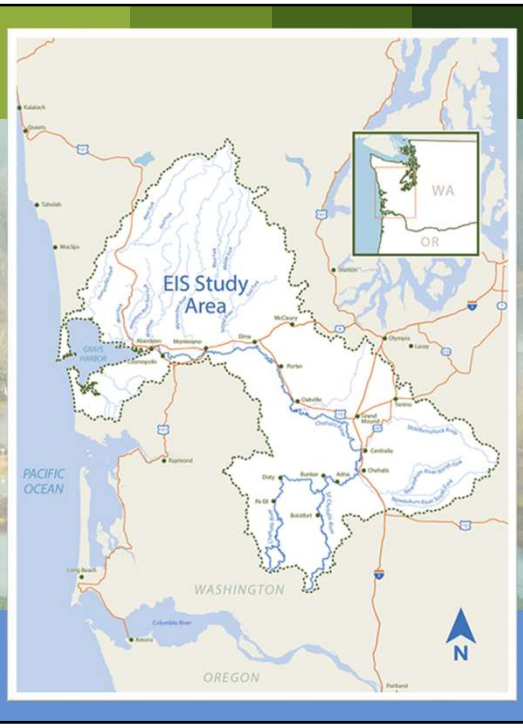
Services

- Initial Consultation
- Situation Assessment
- Collaborative Process Design
- Facilitating and Managing
- Building Collaborative Capacity
- Applied Learning Opportunities
- Common Information Base

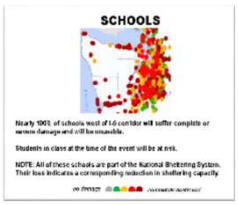
Chehalis Basin Strategy

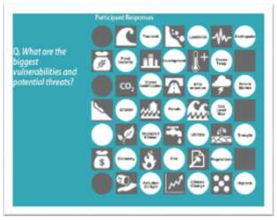


source: chehalisbasinstrategy.com

Washington Recreation Fees

Washington State Coast Resilience Assessment Final Report





Other Projects

- Collaborative Health Policy Initiative
- Spokane River Toxics Task Force
- Career Colleges Regulation
- SR 530 (Oso) Landslide Commission
- Columbia River Salmon Assessment
- Public Records Act Assessment
- Aviation Biofuels
- Capitol Lake Assessment
- Puget Sound Monitoring
- Collaborative Capacity Building/Training

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Recurring Lessons

- Goals and objectives need to be clear, concise, and shared by those at table and those receiving the results.
- Start with a shared vision of the future.
- Include all whose support is needed for implementation.
- Determine if anyone has a "BATNA."
- Make sure everyone is at the table voluntarily.
- Avoid consensus "fallbacks."
- Have a clear definition of consensus.
- Involve a neutral, third party facilitator.

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Discussion/Q&A

- ***Are there processes occurring in your region, state, county, watershed, city, etc. that meet the definition(s) of collaborative governance I provided?***
- ***Are there issues that seem to fit the criteria for a collaborative process?***
- ***Do you see potential for collaboration to help Audubon meet its needs/interests (versus implement particular solutions)?***
- ***Do you want to know more about collaborative governance, the Ruckelshaus Center, or any of the projects I only briefly mentioned?***

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